

## KCCA @ 7 YEARS

New Vision  
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## KCCA enabling growth



Solar street lights along Kabakanjagala Road. The lights, which were installed by KCCA, are eco-friendly, cost effective and still light up the streets even during power blackouts

By Juliet Waiswa

**B**ernard Kagwa has been out of the country for the last 10 years. Recently, when he returned, Kagwa was amazed by the developments in Kampala.

The changes range from infrastructure such as roads, drainage, street lighting and traffic junctions, to waste management. This is part of Kampala's seven-year transformation which started on April 15, 2011.

#### Evolution of KCCA

Kampala was under the local government governance structure until 2011. During that time, there were weak structures in leadership, which led to uncontrolled development, growth of slums, poor solid waste management, poor roads and drainage that led to recurrent flooding. There was a breakdown in financial management systems with over 150 bank accounts in the names of Kampala City Council, apathy, disengagement among others.

With the new leadership, a new vision, mission and a new corporate identity were established.

In 2010, the Government enacted the Kampala Capital City Authority (KCCA) Act, a professional technical wing headed by the executive director and the political wing headed by the mayor was formed.

A minister for Kampala Capital City and Metropolitan Affairs was also appointed.

The new setup also came with a new corporate identity. The vision is to be a

## Sh549b

KCCA's asset value today, a 1,350% increase from sh45b in 2011

vibrant, attractive and sustainable city, with a mission to deliver quality services in the city.

The core values at the heart of the transformation are client care, integrity, teamwork, innovativeness and excellence.

Between 2011 and 2018, several developments have been realised among them the transport sector. KCCA has had over 210km of roads upgraded to bitumen and over 500km of gravel roads maintained.

KCCA has also been able to reconfigure and install responsive functional traffic signals at 20 junctions including Nakawa, Nateete, Wandegaya, Fairway, Bwaise and Kiira Road. Others are Game Lugogo, Katikati, Kololo Airstrip and Naguru.

"We installed 4,988 streetlights in the city, of which 1,560 are solar, promoting eco-friendly initiatives," the KCCA executive director, Jennifer Musisi, states.

She adds that with support from the World Bank under Kampala Institutional and Infrastructure Development Project (KIIDP II), KCCA has reconstructed and upgraded several roads to dual lanes. These include Makerere Hill Road, Kiira, Mambule and Bakuli-Kasubi.

"KCCA also rehabilitated nine roads in Makerere University as part of the compensation on the land which the university gave in order to extend the

Makerere Hill Road," Musisi revealed.

Over 169km of drainage are maintained each year and over the last one year, KCCA completed reconstruction of 13km of community drains.

KCCA established the Kyanja concrete yard to address youth unemployment, through the manufacturing of concrete products for city drainage and road works. It is currently employing and providing on-job training for the youth.

With the new development at City Hall, KCCA was divided into five directorates.

#### Directorate of physical planning

Under the directorate of physical planning, KCCA was able to draw the Kampala Physical Development Plan (KPDP). It was approved in 2013 and highlighted integrated and regenerative urban planning as a key pillar of the city development policy.

With support from partners such as the European Union (EU), the climate change project commenced on preparation of neighbourhood plans in the city precincts of Nakasero, Kololo, Makerere and Mulago.

Under the same directorate, over 10,000 trees have been planted in the city and over 4,500 square metres of green and open spaces have been restored or improved upon.

"We also launched the Kampala climate change strategy and currently undertaking a tree audit in the city," Musisi explains.

Musisi explains that the process of reviewing and approving of building plans has reduced from 60 days to 14 working days.

She says KCCA is currently rolling out the use of geographic information

system (GIS) as a way of support planning, visualisation, modelling in creating of livable city and for promoting economic development.

She says under the city address model and computer-aided mass valuation (CAM/CAMV), 88,579 properties have been numbered in central and Nakawa divisions, 585 house plates installed, 2,599 street signs installed on 1,742 road sites and 360 roads have been named in seven parishes in Kawempe division.

With innovations such as flower pot manhole covers, KCCA has managed to install over 650 pieces in the city scoring on the issue of beautification, but also curbing the rampant vandalism of public property like metallic manhole covers.

Most sections of the city have been decongested and have improved walkways or frontages.

#### Health services

With funding from the African Development Bank, two modern 170-bed hospitals were constructed in Makindye and Kawempe. These are currently occupied and managed by Mulago Hospital as their premises undergo renovation.

KCCA has also renovated Kisugu, Komamboga, City Hall Clinic and the city mortuary to cater for patients as Mulago renovations are taking place.

Musisi says over the last seven years, the city has been recognised as the most improved district in TB treatment. This has been because of the improved care and treatment offered to the patients.

She explains that KCCA has also

## Education

KCCA has 79 government-aided schools and has been able to set up infrastructure in some of these schools. "We have constructed over 104 classrooms and six science laboratories," Musisi explains.

KCCA has distributed over 150 computers to several city schools, supplied 1,325 three-sitter desks to over 20 schools to reduce the student-desk ratio. Twenty-five teachers' houses have been rehabilitated over the years and three public libraries reopened.

The education sector boasts a teachers' SACCO with over 1,000 members. It currently has a running portfolio of sh1.2b. This has helped improve the lives of teachers in public schools by allowing them to access loans as start-up capital for other income-generating projects.

Other achievements include improved school inspection, improved sanitation in over 30 Kampala public schools and improved cooking facilities in 15 schools.



# KCCA champions development

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impacted lives of healthworkers through the health workers SACCO that has grown with a running portfolio of over sh700m.

Over 90% of child immunisation has been recorded, which is above the national target. There is a 62% increase in deliveries in healthcare units which accommodate mothers from Kawempe, Mpigi, Wakiso, Jinja, and Masaka among others.

KCCA has also registered a 100% increase in garbage collection, from 30 tonnes to 1,200 tonnes a day. This has come as a result of continued sensitisation of the public, purchase of 20 garbage trucks and the construction of a plastics and waste recycling plant under the Lake Victoria Environment Management Project (LVEMP).

"We have set up five plastic collection sites in the city and procured 135 acres for a new land fill in Dundu," Musisi says.

## Production

This sector has recorded great achievement since KCCA's inception.

Several markets have



Revellers having fun at the KCCA festival

## Festival

In 2012 Kampala city launched a festival that has grown over the years, becoming East Africa's biggest street party.

The festival attracts over three million people each year. This has come with numerous opportunities for both the local and international community, positioning Uganda as a number one happy destination and tourist hub.

"We have also been conferred upon numerous accolades for exemplary work and being a change leader in the delivery of public service and city transformation in the world," Musisi says.

been constructed including Wandegeya Market which was completed to accommodate 1,200 vendors and currently with vendor occupancy of over 60%.

Usafi Market was also procured at sh39.46b. The six-acre market provides a cheaper solution for traders who were transacting business in non-gazetted areas in downtown Kampala.

The plan is to construct an ultra-modern transport terminal and market.

Currently, a modern three-level structure in Busega is being constructed to provide

2,000 workspaces to the community. Work on this market started with \$6m support from the Arab Bank for Economic Development in Africa (ABDEA). Work has stalled, pending extra funding.

With the increasing demand for trading space for the business community in the city, KCCA launched the Sunday market in May 2015. The market operates along Luwum Street and it has given an opportunity to street vendors to sell their merchandise.

The market has expanded and currently has about 900 vendors operating every

Sunday.

## Youth employment

In order to cater for the increasing numbers of the unemployed youth, KCCA has set up the KCCA Employment Service Bureau (ESB) that has registered over 14,000 fresh graduates.

The youth have been trained under the I-serve programme. Over 4,000 youth have been trained and acquired ICT, life and social skills.

Six hundred job seekers have been connected to employment through the ESB. Under the bureau, KCCA has launched

the National Job Matching Database tool with 532 job applicants and 12 companies.

Several community support programmes have also been put in place with funding from the Government access where community groups get loans as start-up capital for developmental projects. Over sh2.7b has been disbursed to 281 projects, benefiting over 5,000 youth.

In addition to that, over 10,000 youth and 65,000 community members have been equipped with business skills and start-up capital to facilitate enterprise growth.

## Revenue

In order to increase its revenue, KCCA has introduced an electronic revenue system and eliminated cash collections.

This has enabled KCCA register a 190% increase in revenue collections.

Bank accounts were reduced from over 150 and now revenue is collected through URA accounts. It removed all unauthorised money safe boxes from KCCA premises, which has helped curb corruption and embezzlement of public funds.

"We have completed valuation of 15,029 properties

in the central division and 8,400 properties in Nakawa, all of which are on a ratable value of sh350b and annual property tax of more than sh22b," Musisi explains.

KCCA assets value increased by 1,350% from sh45b (2011) to sh549b.

"We have received Unqualified Audit Opinion for four consecutive Financial Years," Musisi states.

"We successfully implemented public financial management reforms and were accorded a credit rating of A in the long term and A1 in the short-term by the World Bank."

KCCA as a trusted brand and with excellent financial management systems in place, has continued to attract sponsorships from a number of corporations, faith-based organisations and non-government organisations. These sponsorships have been in form of cash or in-kind, contributions for a wide range of city improvement initiatives.

The institution has improved compliance to the Government and other donor procurement regulations, scooping an 85.7% rating by PPDA. It has been rated as highly satisfactory by the World Bank.

## Schools turn waste into fuel

By Juliet Waiswa

Resty Nsubuga Namiro, the headteacher of Kansanga Seed Primary School, is all smiles as she speaks about a sanitation project which has brought about changes in her school. Before the introduction of biogas, the school used to spend a lot of energy from firewood to prepare meals, Nsubuga explains.

She adds that on average, the school used to buy between three to four trucks of firewood to prepare meals in a term. Today, they use one truck which costs about sh700, 000 for a term.

With funding from Gesellschaft fur Internati onale Zusammenarbeit (GIZ) in 2013, the school constructed a 14-stance toilet unit.

"Kansanga Seed Primary School has greatly benefited from the use of solid waste to prepare meals for teachers and pupils," says Namiro.

According to the officer of waste and sanitation, Richard Mutabazi, Kampala Capital City Authority (KCCA) began with Kansanga Seed Primary as a pilot. With funding from GIZ, they were able to construct a bio toilet.

The toilet uses little water. The faecal matter is separated when the flushing is done once

**THE INTENTION OF KCCA IS TO HAVE SCHOOLS SAVE ON THEIR WATER AND ENERGY BILLS**

and Nsambya Police.

Others where KCCA intends to set up the same facilities to reduce on water usage include St James Biina, Luzira Church of Uganda, Mbuya Church of Uganda, Nakivubo Blue and Kiswa.

"The intention of KCCA is to have schools save on their water and energy bills, which would otherwise get back to administration," Mutabazi says.

This has not been the only area where KCCA has set out to improve sanitation.

In the communities, KCCA has constructed latrines at Gaba landing site which did not have a toilet, in Kinawataka (Nakawa division) and Butabika community. The aim was to reduce on the disease burden in the communities.

Mutabazi says following a Presidential directive to offer free toilet services to the city dwellers, all KCCA toilets offer free services. He reveals that KCCA has 16 toilets which offer free services to city dwellers.

These toilets are located at the City Square, Watoto Church, Entebbe Road, Bombo Road, Wandegeya, Central Park and USAFI market, among others. KCCA has also constructed toilets in public primary schools, communities and health centres.



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Rehabilitation and Up-grading of Roads



Mutungo Hill Road



Martyrs' Road - Ministers' Village Road - Ntinda

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